EVERY CHILD DESERVES TO HAVE THEIR DREAMS COME TRUE
EVERY CHILD DESERVES TO HAVE THEIR DREAMS COME TRUE
Every child deserves to have their dreams come true.

ErinoakKids works every day to nurture the dreams cherished by the children and youth we serve. Some dream of walking, others of communicating, still others of managing daily tasks on their own. Families dream their child will be happy and successful. At ErinoakKids, we do everything possible to help turn these dreams into reality.
Every child deserves to have their dreams come true.

Across ErinoakKids, staff, volunteers and families work together to help children and youth reach for their dreams. By reducing barriers, offering the right treatment and support, and fostering hope, dreams can become reality.

What a year 2013-14 has been for ErinoakKids, Ontario’s largest Children’s Treatment Centre. Our scheduling team booked over 150,000 appointments, and — in a static funding environment — we served more than 14,500 children and youth, an increase of 1,000 (8 per cent) over the previous year. Despite demand that increases by 10 per cent annually, staff at our sites across Peel, Halton and Dufferin County worked tirelessly to ensure that the clients and families we serve received the best possible care and support.

Much of our activity this year was focused on streamlining service delivery, working together with valued community partners, and leveraging our ability to deliver effective programs and services in a period of continued fiscal constraint.

ErinoakKids forms an integral part of the province-wide eHealth initiative, which is spearheading the creation of an Electronic Health Record (EHR) for all Ontario residents. The EHR will enable health care professionals to access and share a client’s health record at any time or place, so enabling superior treatment. Eventually, clients will also be able to view their own health record remotely. At ErinoakKids, we anticipate full electronic charting to be achieved by mid-2015.

A review of Autism Services early in the year identified several opportunities to enhance our programming and build on an existing foundation of excellence. A new program structure was implemented, transitioning from a programmatic to a fully integrated approach. This change to an inter-professional teaming orientation allows us to serve clients with autism in a more holistic and seamless manner, in alignment with the broader ErinoakKids management structure and model of care. One of the most exciting changes in Autism Services has been the creation of a comprehensive care path for clients, and we have been heartened by the positive response from client families to these improvements in care.

This year ErinoakKids was also asked by the Region of Peel to assume responsibility for implementation and delivery of Peel Inclusion Resource Services (PIRS), a new service model in support of young children with special needs who spend a portion of their day in licensed child care settings. Developed with several partner agencies, PIRS features a centralized intake and referral system to improve coordination of services across the Region. Resource Consultants now work directly with children and licensed child care providers to increase their knowledge and capacity to assist children with special needs. As well, Enhanced Program Support staffing has been consolidated at ErinoakKids, which functions as the lead agency for the initiative.
We were deeply grateful to receive enhanced one-time funding from the Ministry of Children and Youth Services (MCYS) this year. It allowed us to provide a higher than expected level of respite camp opportunities to children with complex care needs, as well as a much-needed break for their caregiver families. This camp was designed to provide time away from home to clients who have very challenging behaviours and cannot be supported at other community-based respite programs. The children had fun and their fatigued parents were delighted.

This year we were also thrilled to be selected as the first recipient of the vision and largesse of the Smilezone Foundation, which was established to transform areas in children’s health facilities into bright, warm and welcoming spaces. The Smilezone team worked with our therapists, and during the summer the first Smilezones in Canada were officially opened at our Mississauga sites by MPP Bob Delaney, Adam Graves and Scott Bachly of Smilezone, our Ministry, and a host of others. It was wonderful to see the delight of our clients, their families and our staff when they saw the beautifully crafted spaces for the first time. They continue to bring smiles to everyone’s faces each day. Please see page 12 for a photo.

At ErinoakKids, it is part of our practice to pause and take time to celebrate the determination and achievement of the extraordinary children and youth we are so privileged to serve. At our annual Pride & Joy Awards event in November, the clients who received awards of recognition for their unique achievements represented the challenges, successes and dreams of all our clients and their families. You can read more about the Pride & Joy Award recipients on page 12.

Late in the fiscal year we were privileged to host MCYS Deputy Minister Alex Bezzina and our new Regional Director Wendy Nelson. Both had heard about our journey toward integrated, inter-professional care and the application of Lean principles to streamline processes to better serve clients — and they wanted to learn more. It was exciting to talk about some of the sector-specific innovations we have undertaken at ErinoakKids, such as the introduction of the Service Navigator role within our organization, the implementation of centralized scheduling, developmental screening for identified clients at intake, and ongoing efforts to establish streamlined, inter-professional teaming and care for our clients.

We have been steadily advancing toward the dream of new facilities to better meet the needs of the children and families we serve. In fact, several exciting milestones were reached in ErinoakKids’ Redevelopment Project this past year.

In September we announced the locations of our new sites in Mississauga, Brampton and Oakville. Hundreds of people from across these communities joined us to celebrate, including the Hon. Teresa Piruzza, Minister of Children and Youth Services, Assistant Deputy Minister Robert Burkholder, MPPs the Hon. Kevin Flynn, Bob Delaney, Sylvia Jones, Harinder Takhar and former MPP Linda Jeffrey, our funding partners at MCYS, and many other services partners, supporters and friends. Read more about our Redevelopment Project on page 14.

Although we will not move to new facilities until early 2017, much needs to be done to ensure a seamless transition for clients and families, staff and volunteers. This year we launched an Operational Readiness initiative. The Operational Readiness Steering Committee will be supported by 21 planning groups, each of which will focus on a different aspect of preparation for the move ahead.

While the Ontario government is generously funding the purchase of land, design, and construction of our three new centres, ErinoakKids must raise the funds necessary to fully equip these new expanded facilities to meet the needs of children with disabilities. In September 2013 we launched the first phase of our $20-million In My Dreams campaign to support the Redevelopment Project as well as programs and services that do not receive government funding. Read more about the In My Dreams campaign on page 15.

Everything we achieved this year was made possible by the support and dedication of many. We are deeply grateful to the Ministry of Children and Youth Services, including our partners at the Central Ontario Regional Office and the Capital and Accommodations Services Branch, Infrastructure Ontario, our local MPPs and other elected officials, community partners, and generous donors. And, of course, we offer our thanks to the more than 600 staff and 400 volunteers who work tirelessly to help every child and youth we serve reach for their dreams.

Meeta Bains
Chair,
Board of Directors

Bridget Fewtrell
President & CEO
EVERY CHILD DESERVES TO HAVE THEIR DREAMS COME TRUE

EVERY CHILD DESERVES TO HAVE THEIR DREAMS COME TRUE
Helping Emily express her dreams.

From the time she figured out her mouth could make sounds, Emily Booker did not stop talking. The problem was, no one could understand what this bubbly two-year-old had to say. Today, after a year of speech therapy at ErinoakKids, Emily’s improvement has been “unbelievable.”

“Although Emily loved to talk, she never really moved out of the baby babble phase,” her mom Kathryn Will explains. “She would wait for a response, but we couldn’t give her one because we had no clue what she said.”

Kathryn’s family doctor referred Emily to ErinoakKids for speech therapy, where she began working with Speech Language Pathologist Inga Manuel. And that is when things changed. Inga began teaching Emily how to move her mouth to make the proper sounds, retraining how her brain and mouth connect. For example, Emily called Kathryn “Buddy” instead of “Mommy”. Inga helped Emily to move her lips, tongue and face in a different way so she could say “Mommy”.

That, along with working speech therapy into everyday conversation at home, has been the biggest factor in Emily’s speech improvement.

“Emily is a completely different little girl from the one I met a year ago,” explains Inga. “She was always a hard worker who loved to play, but today she can tell us exactly what she is thinking and feeling – and she definitely isn’t shy about it!”

Emily loves going to speech therapy. “It’s like winning the lottery on Thursday mornings when Grandma is coming to take her to see Inga!” says Kathryn. After a session, she can’t wait to tell her mom about it. “Emily will say, ‘Mommy, Inga wants me to say it like this.’ She has been a life changer for us.”

Emily has always had an active imagination and dreams for the future. Whether it is to grow up to be a pirate, a princess, or working with animals (all ambitions Emily has talked about), the first step is being able to communicate her dreams. Now she is happy to tell you all about them!

With Emily starting school in September 2014, the timing is perfect, says her mom. “She still has a lot to work on. The difference is, now it’s all achievable.”

Fast Facts

The speech and language team at ErinoakKids supports the prevention, identification, assessment, treatment, and the (re)habilitation of speech, language and swallowing/feeding disorders. Speech disorders include difficulty with production of speech sounds, stuttering (or fluency) and voice/resonance disorders. Language disorders can affect the ability to understand others and/or express thoughts, ideas and feelings at a level consistent with developmental expectations.
Sean Ebraemi seemed to be progressing normally at 18 months, reaching his developmental milestones. But by the time he was two, worrying signs began to emerge. Most alarmingly, he began to deliberately bang his head into things. When he was diagnosed with autism, his parents had to adjust their lives and expectations.

Even before Sean was diagnosed with autism, his parents Fawad and Fareshta were deeply concerned. “When he was a year and a half old, he was saying some words,” says his father. “Then after age two, he stopped.” His mother adds, “He lined up toy cars obsessively.”

After multiple assessments, Sean was diagnosed at 2½ and referred to ErinoakKids. Before starting Autism Services at ErinoakKids, life was stressful for the Ebraemi family. Fawad says, “He would run and bang his head into the wall. It was frustration – he wouldn’t know how to ask for things.”

At night, Sean would wake up crying. “We would finally put him in the car at two in the morning to drive him around until he fell asleep,” recalls Fawad. “We had two years of doing that pretty much every night.”

As they waited for service at ErinoakKids to start, they paid for private Applied Behaviour Analysis-based (ABA) therapy, which helps children with autism develop communication and social skills and address behaviours that interfere with functioning. Sean learned to point at things which caught his attention. But the high financial cost limited the amount of therapy Sean could receive.

In 2012, at age five, Sean began Intensive Behavioural Intervention (IBI) therapy at ErinoakKids. IBI uses intensive and comprehensive strategies based on ABA. Therapy is always done collaboratively with families, because we share the same dreams: to see their child meet goals and make progress. It didn’t take long for Sean to make progress.

“Before, he had no words. He was running around banging his head, crying for hours, and he wouldn’t wear clothes,” Fawad says. “Now, at age seven, here he is playing with his iPad, watching his videos, and creating things with Lego.”

Sean’s progress lets the Ebraemis dare to dream.

“I want him to be more verbal,” his mom says. “I want him to stand up for himself and fit in with society.”

As Sean interacts with his instructor therapist Anne Jordan, she asks which activity he wants next. He can choose to answer using a speaking app on his iPhone, but instead answers in his own voice: “Bubbles!”

That word is the sound of a parent’s dream realized – the first of many.

Daring to dream that their son will reach out.

More than 1,800 children receive autism services annually, including Intensive Behavioural Intervention, Applied Behaviour Analysis-based therapy, and Connections for Students to facilitate the transition to school.

To help families before and during service, ErinoakKids provides many supports, including parent groups, workshops, online family support resources and Family Resource Centres at several of our sites.
“When we first came to ErinoakKids, we really didn’t know what to expect or what to do. Thankfully, we found the answers at ErinoakKids.”
— BRIAN LO
Five-year-old Emma Lo dreams of becoming a doctor. It is not a surprise, given how carefully she tends to her dolls and toy animals. Emma’s parents, Brian and Judy, have dreams too: that Emma will be happy, confident, independent, and able to do anything she wants when she grows up.

To see Emma fly down the hall using her walker, it is hard to guess that three years ago she could barely crawl. Diagnosed with spastic cerebral palsy at age two, she was referred shortly afterward to ErinoakKids for assessment and therapy.

“When we first came to ErinoakKids, we really didn’t know what to expect or what to do,” says her father Brian. “Thankfully, we found the answers at ErinoakKids.”

Cerebral palsy (CP) is a condition that affects body movement and muscle coordination. It is most often caused by an injury to the brain before, during, or shortly after birth. Emma’s form of CP primarily affects her legs, making it difficult for her to stand and sit upright, walk or run.

A team of ErinoakKids clinicians works with Emma and her family to maximize her potential. The Orthotics Clinic fitted Emma with braces to keep her feet and ankles in a good position for standing and walking. Her physiotherapist prescribed a walker, which Emma uses at school. The Seating Clinic provided Emma with a wheelchair for longer outings. For the past year, Emma has received Botox injections in her leg muscles to reduce the tightness and stiffness.

“After her injections it’s easier for Emma to do the exercises to stretch her shortened muscles,” notes her physiotherapist Aralia Toledo-Russell. “It really helps improve her range of motion.”

“When we started at ErinoakKids, there were a lot of things that Emma just couldn’t do, such as walking or going up and down stairs,” recalls Brian. “Now, with the support of the ErinoakKids team, she can do them all!”

Supporting Emma is a family affair. Often one of her three older siblings will attend Emma’s appointment to observe the therapist in action. At home they reinforce the therapy, multiplying its effect.

As Emma’s mobility has improved, so have her social skills, self-confidence and ability to express herself.

“Emma loves coming to ErinoakKids,” explains Brian. “Her therapy sessions are so much fun that she thinks of them as special play dates! It’s been amazing to see her progress. We now have no doubt that Emma will achieve her dreams.”

Emma’s dreams are in reach.

Fast Facts

More than 600 children with cerebral palsy receive services at ErinoakKids.

At our Botox Under Sedation Clinics, children who require multiple repeated injections, which can be extremely painful, receive their treatment under anaesthetic at the Credit Valley Hospital (Trillium Health Partners) or at Brampton Civic Hospital (William Osler Health System).
Another fantastic year at ErinoakKids!

This year dreams came in all shapes and sizes at ErinoakKids. Here are just a few highlights.

**Smilezones created at ErinoakKids**

ErinoakKids was honoured to be selected by the newly-established Smilezone Foundation as the location of the first “Smilezone” in Canada. The Foundation transforms areas in children’s care facilities across Canada into zones that put smiles on the faces of children receiving treatment. Two of our sites now have several Smilezones featuring vibrant, educational murals, new seating areas, purpose-built cabinetry and cubbies for the clients, and interactive technology such as iPad stations and gaming consoles. The beautiful and comfortable spaces help reduce anxiety, foster learning and provide a distraction from treatments and procedures that can be distressing or painful. Cutting the cake at the grand opening in August is, from left, Smilezone Chair and Founding Member Adam Graves, Mississauga-Streetsville MPP Bob Delaney, ErinoakKids’ Board Chair Meeta Bains, Smilezone Vice Chair and Founding Member Scott Bachly, and ErinoakKids’ President and CEO Bridget Fewtrell.

**Celebrating our Pride & Joy**

In November at our annual Pride & Joy Awards dinner, we celebrated the achievement, determination and legacy of the children and youth we serve, and the people and organizations that help make our work possible. Presented this year by The Bank of Nova Scotia, the Pride & Joy Awards provided an opportunity to showcase some of the amazing stories we witness every day.

1. Roran Wright, shown with his parents Ian and Roselle, won the Little Acorn Award for his determination and dedication to achieving goals and progress in skills development.

2. MacCartney Bowes, attending with his mother Lyndsay Winegarden and grandfather Gary Winegarden, received the Branching Out Award for his advancement in extracurricular activities and demonstration of camaraderie with fellow participants.

3. The late Aziz Memon, who passed away in July 2013 from complications due to Muscular Dystrophy, was posthumously honoured with the Mighty Oak Award for his achievements despite his disability, and for the inspiring example he set. The award was accepted by his father, Saeed Memon, and other members of his family.

4. The Smilezone Foundation earned the inaugural Deep Roots Award for their significant support of ErinoakKids. The award was accepted by Vice Chair Scott Bachly. He was joined by several other Smilezone Board members including Scott’s wife Jackie Bachly, Violet Graves, Brian Richardson, and Nick Javor.
Park Days come to all sites
Our Park Days summer program, originally introduced at our Oakville/Burlington site, was expanded to five community parks in 2013 and integrated across all ErinoakKids programs. At Park Days, ErinoakKids clinicians are on hand to offer strategies to parents as they support their children in developing gross and fine motor skills, social skills, increasing communication skills, positive behaviour and more. Some of the Park Days included physiotherapy for children with physical challenges.

Winning for Kids
We were thrilled to be named a national finalist in the GoodLife Kids Foundation Win 4 Kids contest in February 2014. Thanks to the many friends and supporters who voted for us in the contest, ErinoakKids received $5,000 for the iCan Bike program.

Cheers for our Volunteers!
This year more than 400 volunteers contributed over 12,000 hours of time across 50 different ErinoakKids programs, departments and camps! Our dedicated volunteers, including both individuals and groups from companies and organizations, come from all corners of our community and represent every age and stage of life. Our volunteers speak more than 25 different languages and can interpret when needed.

Former volunteer gives back
Angela Cope realized her dream of giving back to ErinoakKids, which provided vital support to her cousin as she was growing up. Through her employer’s philanthropic program Softchoice Cares, Cope conducted a six-month fundraising campaign and raised more than $35,000 for the Assistive Devices Resource Service (ADRS) program. ADRS equips children and youth who have a variety of disabilities with technology such as communication aids, specialized seating systems, and technical devices that enable them to maintain or improve their physical functioning and communication. At left, Shelley Kornelson, ADRS equipment manager/clinical facilitator, shows Angela some of the devices used in the program.

Bridges Program established
This year, in partnership with the Dufferin Peel Catholic District School Board, we established an in-school Applied Behaviour Analysis-based program to support effective school integration and transition for children with autism. Named Bridges, the program provides additional support for up to six children aged 6 to 9, who have challenges in their current classroom setting.

Holiday Hampers
Our 2013 Holiday Hamper initiative provided support to more than 100 client families, the most ever. We had many generous supporters; however, space allows us to mention just a few here. Through their annual WISH Campaign, employees at Baxter Canada donated toys, food, gift cards, clothing and household and personal items to the campaign. As well, Baxter provided much-needed space for a Santa’s Workshop, where gifts could be sorted and packed into the hampers for distribution. The Oakville Shriners topped the initiative off with a generous contribution of toys and gift cards. ErinoakKids’ staff members also sponsored many families, made cash donations, and gave specific items, including gift cards to enable parents to purchase groceries and other items for the holidays.
We are realizing our dream of new facilities.

ErinoakKids reached several exciting milestones in its Redevelopment Project this year, bringing us closer to fulfilling the dream of facilities specifically designed to meet the needs for care of children and youth with a broad range of disabilities and challenges.

Approved by the Ministry of Children and Youth Services (MCYS) in 2011, ErinoakKids’ Redevelopment Project will allow for the consolidation of our current patchwork of 10 primarily leased and retrofitted office spaces into three new purpose-built facilities. Ours is the largest redevelopment project in the history of MCYS, and the first multi-site construction of a Children’s Treatment Centre in Ontario. We are deeply grateful to the Province of Ontario for funding the land purchase, design and construction costs for this much-needed project.

In July, Infrastructure Ontario and ErinoakKids announced three proponent teams shortlisted to bid on the design, build and finance of these new facilities. The selected consortia were among many to respond to an earlier Request for Qualifications. A full listing of the short-listed teams is available at erinoakkids.ca/redevelopment. We proudly announced the future placement of our three new sites at three separate events in September 2013. The Brampton site will be located at the northeast corner of McVean Drive and Castlemore Road. The largest of the three new facilities, it will include a 26-bed respite centre and a therapy pool. The Mississauga site will be located on Central Parkway West near Burnhamthorpe Road West. Our Halton site will be built at the northwest corner of the planned extensions to Burnhamthorpe Road and Third Line in north Oakville, across from the new Oakville Hospital.

In October 2013, an invitational Request for Proposal was issued to the three shortlisted proponent teams, and several meetings were held over the ensuing months to provide feedback on each of their proposed designs. Throughout the project duration, our Planning Design Compliance team at Parkin Architects will ensure the new facilities meet client and family needs, based on detailed requirements as outlined in a Project Specific Output Specifications document.

This coming September, following in-depth review and scoring of the RFPs by ErinoakKids and Infrastructure Ontario, the team selected to finalize the design and build our new facilities will be announced. Shortly thereafter, ground will be broken, with construction scheduled to begin in spring 2015. ErinoakKids’ new sites will open to serve our client children, youth and their families early in 2017.

Based on population and referral patterns, 40 per cent of clients will receive services from the new Brampton facility, 35 per cent will be served from the new Oakville facility, and 25 per cent from the new Mississauga facility. More details about our new sites can be found at erinoakkids.ca/redevelopment.

MARKING OUR PROGRESS

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<tbody>
<tr>
<td>Redevelopment project approved by MCYS</td>
<td>Parkin Architects Limited selected as Planning Design Consultants</td>
<td>Several teams respond to RFQ issued by Infrastructure Ontario</td>
<td>Announcement of locations for new sites</td>
<td>RFP released to selected proponent teams</td>
<td>Team selected to design, finance and build the new facilities</td>
<td>Site preparation/construction begins</td>
<td>Substantial construction completed</td>
<td>New facilities open for clients and families</td>
</tr>
</tbody>
</table>
Our donors help make dreams come true.

In September 2013, ErinoakKids launched its $20-million *In My Dreams* campaign to ensure our three new facilities, when opened early in 2017, have the specialized equipment necessary to provide medical, therapy and support services to children and youth with disabilities and special needs. The campaign is also raising donations for programs and services that do not receive government funding, but are vital to helping the children and youth we serve grow strong and resilient. We are truly heartened at the generous response to this important campaign to date.

Like all children, those with disabilities are filled with potential and have dreams for the future. Through the *In My Dreams* campaign, we ask our community to join with us to see well beyond the limitations created by disability. Together, we can support children and their families as they reach for their dreams, whatever those dreams may be.

In the first phase of this campaign, we are reaching out to the ErinoakKids family — Board Directors, staff, volunteers, and clients and their families. To date, our Board and staff have pledged more than $350,000. Our volunteer campaign launched in December 2013 and will wrap up in April 2015. In the fall of 2014 we will extend the campaign to include client families. The enthusiastic support of the ErinoakKids family in all its facets is vital to the success of the campaign, and sends a strong message of endorsement to the broader community.

This year, many others supported ErinoakKids as well.

Bakery employees from the Mississauga facility of Ready Bake Foods, an operating division of Weston Foods Canada Ltd., donated more than $10,000 which was raised during a month-long employee fundraising campaign called Weston Cares. Parent company George Weston Limited contributed $10,000 to match every dollar donated by employees, friends and family.

Oakville realtor Scott Benson was so inspired by his experience as a volunteer more than 20 years ago that he was determined to raise $10,000 for ErinoakKids. Scott, together with his team at Sutton Group Quantum Realty, is donating a portion of the commission from each listing they designate as benefitting ErinoakKids. Scott and his team are well on their way to achieving their goal!

For the past four years, ErinoakKids has benefited from the Trends International Chariti-Bowl, held in November and organized locally by long-time supporter Mark Postma. This year’s event, attended by more than 250 bowlers, raised $8,000 for ErinoakKids.

For the past several years, Oakville dentist Dr. Dale Schisler and his colleagues at Hopedale Dental Care have donated the proceeds from professional teeth-whitening services to ErinoakKids. Dr. Schisler’s total contribution now exceeds $62,000, including this year’s generous contribution of $8,430.

To make it easy for people in our community to organize third-party fundraising events that benefit ErinoakKids, we created the *Community Champions* program. Supporters can provide event ideas online, promote third-party events online, and access our new Event Planning Guide at erinoakkids.ca/CommunityChampions.

We are incredibly thankful for the generosity of hundreds of individuals, groups, companies and organizations for the contributions we receive each year. Together, we are helping make dreams come true.

“We are truly impressed by the impact ErinoakKids has on children and their families. For families, ErinoakKids is their lifeline, providing state of the art programs and support, helping to ease the challenges they face.”

Rusty Baillie, Chief Executive Officer, and Jim Rager, Board Chair, Oakville Community Foundation
Financials

These summary financial statements were prepared from the audited financial statements for the year ended March 31, 2014. For complete audited financial statements, please visit our website at ErinoakKids.ca.

Summarized Statement of Operations
Year ended March 31, 2014 with comparative figures for 2013

<table>
<thead>
<tr>
<th></th>
<th>OPERATING FUND</th>
<th>CAPITAL FUND</th>
<th>SEGREGATED FUNDS</th>
<th>2014 TOTAL</th>
<th>2013 TOTAL</th>
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<tbody>
<tr>
<td><strong>Revenue</strong></td>
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<td>Ministry of Children and Youth Services</td>
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<td>–</td>
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<td>Regional Municipality of Peel</td>
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<td>Donations and fundraising</td>
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<td>–</td>
<td>332,961</td>
<td>330,342</td>
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<td>Other revenue</td>
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<td><strong>Total Revenue</strong></td>
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<td>Salaries and benefits</td>
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<td>–</td>
<td>37,024,395</td>
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<td>Purchased and Contracted Out Expenses</td>
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<td><strong>Total Expenses</strong></td>
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<td>Unrealized gain on investments</td>
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<td><strong>Excess (deficiency) of revenue over expenses</strong></td>
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<td>$(3,701)</td>
<td>253</td>
<td>$(125,414)</td>
<td>$(20,926)</td>
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### Summarized Statement of Financial Position

#### Year ended March 31, 2014 with comparative figures for 2013

<table>
<thead>
<tr>
<th></th>
<th>OPERATING FUND</th>
<th>CAPITAL FUND</th>
<th>SEGREGATED FUNDS</th>
<th>2014 TOTAL</th>
<th>2013 TOTAL</th>
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<tbody>
<tr>
<td><strong>Assets</strong></td>
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<tr>
<td>Current assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and short-term deposits</td>
<td>$3,478,855</td>
<td>$1,603,733</td>
<td>–</td>
<td>$5,082,588</td>
<td>$14,073,632</td>
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<tr>
<td>Accounts receivable and Prepaid expenses</td>
<td>1,130,025</td>
<td>–</td>
<td>–</td>
<td>1,130,025</td>
<td>1,340,429</td>
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<tr>
<td></td>
<td>4,608,880</td>
<td>1,603,733</td>
<td>–</td>
<td>6,212,613</td>
<td>15,414,061</td>
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<tr>
<td>Investments</td>
<td>–</td>
<td>3,465,751</td>
<td>56,084</td>
<td>3,521,835</td>
<td>3,149,475</td>
</tr>
<tr>
<td>Interfund receivable (payable)</td>
<td>2,252,369</td>
<td>(2,293,173)</td>
<td>40,804</td>
<td>–</td>
<td>–</td>
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<tr>
<td>Capital assets</td>
<td>–</td>
<td>25,597,002</td>
<td>–</td>
<td>25,597,002</td>
<td>9,671,133</td>
</tr>
<tr>
<td></td>
<td><strong>$6,861,249</strong></td>
<td><strong>$28,373,313</strong></td>
<td><strong>$96,888</strong></td>
<td><strong>$35,331,450</strong></td>
<td><strong>$28,234,669</strong></td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>6,894,518</td>
<td>4,357,756</td>
<td>–</td>
<td>11,252,274</td>
<td>8,337,523</td>
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<tr>
<td>Deferred contributions</td>
<td>–</td>
<td>22,542,251</td>
<td>–</td>
<td>22,542,251</td>
<td>18,391,905</td>
</tr>
<tr>
<td></td>
<td><strong>$6,861,249</strong></td>
<td><strong>$28,373,313</strong></td>
<td><strong>$96,888</strong></td>
<td><strong>$35,331,450</strong></td>
<td><strong>$28,234,669</strong></td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invested in capital assets</td>
<td>–</td>
<td>466,751</td>
<td>–</td>
<td>466,751</td>
<td>542,559</td>
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<tr>
<td>Diana Thomson Award</td>
<td>–</td>
<td>–</td>
<td>9,927</td>
<td>9,927</td>
<td>9,927</td>
</tr>
<tr>
<td>The Care for the Kids</td>
<td>–</td>
<td>–</td>
<td>14,938</td>
<td>14,938</td>
<td>14,938</td>
</tr>
<tr>
<td>Restricted</td>
<td>–</td>
<td>–</td>
<td>72,023</td>
<td>72,023</td>
<td>72,331</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>(33,269)</td>
<td>1,006,555</td>
<td>–</td>
<td>973,286</td>
<td>865,486</td>
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<tr>
<td></td>
<td>(33,269)</td>
<td>1,473,306</td>
<td>96,888</td>
<td>1,536,925</td>
<td>1,505,241</td>
</tr>
<tr>
<td></td>
<td><strong>$6,861,249</strong></td>
<td><strong>$28,373,313</strong></td>
<td><strong>$96,888</strong></td>
<td><strong>$35,331,450</strong></td>
<td><strong>$28,234,669</strong></td>
</tr>
</tbody>
</table>
Every child deserves to have their dreams come true.

We thank our donors for supporting our $20-million *In My Dreams* campaign. Thanks to them, we are on the way to equipping our new facilities and securing the future of programs and services that do not receive government funding. Donors listed below made contributions between April 1, 2013 and March 31, 2014.

- **$30,000+**
  - The Community Foundation of Mississauga
  - Softchoice Corporation/Softchoice Cares
  - Dave Whyte*

- **$20,000 - $29,999**
  - Sharon and Steve Bishop*
  - Bridget Frewell*
  - George Weston Limited and Ready Bake, Mississauga
  - The Sutherland Family*

- **$10,000 - $19,999**
  - Meeta Bains*
  - Newman's Own Foundation Fund
  - Scotiabank
  - The Sixty Three Foundation
  - State Street Foundation

- **$5,000 - $9,999**
  - 1405611 Ontario Inc.
  - Boundless Biomechanical Bracing
  - CBRE Ltd.
  - Christina Djokoto and Russ Weimer*
  - Mike and Annick Duffy*
  - Pauline Eaton*
  - The Erin Mills Development Corporation
  - The Frank Fowler Foundation
  - Frank Giovinazzo
  - GoodLife Kids Foundation
  - Goodyear Canada Inc.
  - Kimberly Griffiths
  - Christine Hartley*
  - Hopedale Dental Care
  - Knights of Columbus 9108
  - Liz Leake*
  - The May Court Club of Oakville
  - Otto Bock HealthCare Canada Ltd.
  - Kathy Swaile*

- **$1,000 - $4,999**
  - RBC Foundation
  - The Regional Municipality of Halton
  - Rotary Club of Mississauga West
  - The Scott Benson Team
  - Should I Stay or Should I Go Productions 5 Inc.
  - Trends International Publishing Corporation
  - United Way of Greater Toronto

- **$500 - $999**
  - Anushika Anthony Professional Corporation
  - Elizabeth and Phillip Blais
  - Susan Bowman*
  - Cammio Construction Limited
  - Carolina Centurami*
  - Champion Express Ltd.
  - City of Mississauga
  - Susan Cowan*

- **$500 - $999**
  - Lorraine Curry*
  - Erindale Lions Little League
  - Elysia Estee
  - Emily Foster-Callaghan*
  - Linda Goddard
  - Hailey Goldstein*
  - Jackie Gorven*
  - Mike Hamer
  - Healthtech Consultants
  - Hydro One Employees’ and Pensioners’ Charity Trust Fund
  - Indigo Books & Music Inc.
  - Tanisha Kair Singh*
  - Steven Kawai
  - Bridget Kiely*
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  - Monica Kocev
  - Moni and Ernie Kuechmeister
  - Kelly Lewis*
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  - Ling Ly Tan*
  - Douglas Markhoff
  - Heather Marrin
  - Shelley and Steve Maynard*
  - Bob McKay*
  - Anne-Marie McKim*
  - McMillan LLP
  - Dr. Manzoor A. Memon
  - Rosamaria Migdanielevros*
  - Nancy Murphy*
  - Sandina and Ken Noble
  - Oakville Shrine Club
  - Heidi Olson*
  - Sarah Pilkalnietis*
  - Donna Pink*
  - Kim Pollard*
  - Dianne Povilaitis*
  - Wendy Rivers*
  - St. Josephine Bakhita Catholic Elementary School
  - St. Rose of Lima School
You can help make dreams come true.

Our donors help make dreams come true by supporting programs and services that build confidence and independence. Please consider the following ways to give to ErinoakKids:

1. **Make a Campaign Gift**
   
   Our $20-million *In My Dreams* capital campaign will raise funds to fully equip our three new purpose-built and fully accessible facilities that will serve children with disabilities. The campaign also supports programs and services that do not receive government funding but are vital to helping the children we serve grow strong and resilient. Pledge a multi-year gift, one-time, or monthly gift to help transform the future of children and youth with disabilities and special needs.

2. **Become a Community Champion**
   
   Plan a fundraising event to benefit ErinoakKids. Provide your event ideas online, promote your ErinoakKids fundraiser and access our new Event Planning Guide at erinoakkids.ca.

3. **Make a Tribute Gift**
   
   Honour the memory of a loved one or celebrate a special occasion such as a birthday, anniversary or wedding with a Tribute gift.

   **To make or renew your gift – multi-year pledge, one-time, monthly or annually:**
   
   • Donate quickly and securely online at erinoakkids.ca
   • Call 905-855-2690 ext. 4437 or email fundraising@erinoakkids.ca

**CONTACT US:**

ErinoakKids Centre for Treatment and Development
Fundraising Department
2695 North Sheridan Way, Suite 120
Mississauga, Ontario L5K 2N6

Charitable Registration No. 11890 1446 RR0001